

## Message Text

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ACTION AF-10

INFO OCT-01 EUR-12 NEA-10 ISO-00 AID-05 CIAE-00  
COME-00 EB-08 FRB-01 INR-10 NSAE-00 ICA-20  
TRSE-00 XMB-04 OPIC-06 SP-02 LAB-04 SIL-01 OMB-01  
PA-02 AGRE-00 /097 W  
-----001484 080615Z /20

R 071415Z SEP 78

FM AMEMBASSY DJIBOUTI

TO SECSTATE WASHDC 1215

INFO AMEMBASSY ADDIS ABABA

AMEMBASSY CAIRO

AMEMBASSY JEDDA

AMEMBASSY KHARTOUM

:AMEMBASSY MOGADISCIO 0304

AMEMBASSY NAIROBI

AMEMBASSY PARIS

AMEMBASSY SANA

UNCLAS DJIBOUTI 1319

DEPT PASS AID AFR/EA

E.O.11652: N/A

TAGS: PDEV, PINS, ECON, ETRD, DJ

SUBJ: PRESIDENT HASSAN GOULED CALLS FOR GOVERNMENT  
REORGANIZATION

SUMMARY. IN A SIGNIFICANT POLICY ADDRESS, PRESIDENT  
HASSAN GOULED SPOKE OF INADEQUACIES PRESENT GOVERNMENT  
INSTITUTIONS TO MAINTAIN CURRENT LOW LEVELS OF EFFICIENCY,  
NOT TO SPEAK OF PROBLEMS OF CONFRONTING DEVELOPMENTAL ISSUES.  
HE PROPOSES THREE GENERAL GOALS FOR THE PEOPLE OF DJIBOUTI  
AND CALLS FOR UNITY TO BRING SUCCESS.

1. THE END OF RAMADAN USUALLY CALLS FOR A MESSAGE FROM THE  
DJIBOUTI PRESIDENT ON THE STATE OF HIS NATION. IN THIS YEAR S  
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ADDRESS, DELIVERED ON SEPTEMBER 3 (ONE DAY BEFORE END OF  
RAMADAN IN DJIBOUTI), THE NEW MOON WAS VEILED ON THE THIRD)  
TO A CROWD COMPOSED EXCLUSIVELY OF DJIBOUTIANS, PRESIDENT  
HASSAN GOULED LOOKED AT HIS GOVERNMENT FRANKLY AND FOUND IT  
NOTABLY LACKING. HE NOTED THAT AT THE TIME OF INDEPENDENCE,  
DJIBOUTI INHERITED AN ADMINISTRATION FORMED ONLY TO MAINTAIN  
SOVEREIGNTY OF A FAR-OFF NATION AND WHICH SERVED ONLY TO

DISTRIBUTE UNPRODUCTIVE FUNDS IN AN EFFORT TO ADMINISTER ITSELF. TO REMEDY THIS SITUATION, THE PRESIDENT ANNOUNCED THAT HE IS GOING TO IMPLEMENT A PROFOUND ADMINISTRATIVE REFORM.

2. PRESIDENT HASSAN GOULED STATED THAT THE FIRST TASK BEFORE THE PEOPLE, AFTER THE REORGANIZATION, IS TO USE BETTER THOSE RESOURCES NOW AVAILABLE. NOTING THAT THE COUNTRY IS POOR, BUT IT IS MANAGED AS THOUGH IT WERE RICH. THE CHIEF OF STATE INDICATED, AS AN EXAMPLE, THAT THE COUNTRY EXPORTS LITTLE, BUT IT DOES EXPORT ANIMALS. A PROPER SLAUGHTERHOUSE AND A TANNERY SHOULD BE BUILT. A SECOND PROJECT WOULD BE FEEDLOTS TO FATTEN UP LIVE ANIMALS FOR EXPORT. TO FOCUS ON THIS PROBLEM, THE PRESIDENT PROPOSED CREATION OF A NATIONAL RECOVERY OFFICE (OFFICE NATIONAL DE RECUPERATION). HE ALSO SUGGESTS THAT A WASTE-WATER RECOVERY PROJECT BE STUDIED TO AVOID THE FURTHER LOSS OF UTILIZABLE WATER WHICH NOW SIMPLY FLOWS INTO THE SEA.

3. ON SECOND LEVEL, THE PRESIDENT CRITICIZED THE NATIONAL PRINTING OFFICE, THE PORT AND THE HOSPITAL FOR INEFFICIENCY. HE APPEALED FOR AN INCREASE IN PRODUCTIVITY AND THE ENCOURAGEMENT OF MARKET INCENTIVES AND FOR MEASURES TO PROTECT LOCAL MANUFACTURES. IN THE CASE OF THE PORT, IT SHOULD BE SET UP AS AN AUTONOMOUS INSTITUTION BETTER ABLE TO COMPETE WITH OTHER PORTS OF THE REGION. THE PRESIDENT INDICATED UNCLASSIFIED

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THAT STATE PURCHASING BE IMPROVED SO THAT THE GOVERNMENT COULD FIND THE LOWEST PRICES FOR PRODUCTS AVAILABLE FROM COUNTRIES NOT HITHERTOFORE USED FOR SOURCES OF SUPPLY.

4. THE THIRD MAJOR GOAL FOR THE FUTURE IS THE FORMATION OF DJIBOUTIANS TO WORK AT ALL LEVELS OF THE ADMINISTRATION AND THE PRIVATE SECTOR. PRESIDENT GOULED SPECIFICALLY CRITICIZED THE SCHOELL SYSTEM FOR NOT BEING ADAPTED TO REAL NEEDS OF THE COUNTRY.

5. IN CONCLUDING HIS ADDRESS, THE PRESIDENT CALLED FOR AN END TO TRIBALISM AND IN REMARKS OBVIOUSLY BEARING ON THE RECENT SENTENCING TO JAIL OF SEVERAL STUDENTS FOR RADICAL ACTIVITIES, HE TOLD THE YOUNG PEOPLE OF THE COUNTRY TO LOOK AT THE PRACTICAL PROBLEMS OF THE COUNTRY. PRESIDENT HASSAN GOULED CRITICIZED THOSE WHO CAN THINK ONLY IN TERMS OF DOCTRINES, STATING THAT DOCTRINAL WINDS ARE LIKE THE WINDS OF THE DESERT. THEY COME FROM SOMEWHERE ELSE, MILD OR BURNING, BUT THEY PROVIDE NO NOURISHMENT. THEY CARRY ONLY BITTER DUST.

COMMENTS SEPTEL.

CLARKE

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NNN

## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 01 jan 1994  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** GOVERNMENT REFORM, SPEECHES, REORGANIZATIONS  
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**Executive Order:** N/A  
**Errors:** N/A  
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**TAGS:** PDEV, PINS, ECON, ETRD, DJ, (HASSAN GOULED APTIDON)  
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**Review Markings:**  
Sheryl P. Walter  
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